

# One human. Many agents.

Keep your project coherent.



How do you keep it coherent—and still enjoy operating it?

# The project changes. Do the rules?

01

**A script**

Becomes a service.

Who depends on it now?

02

**A weekend automation**

Becomes a household dependency.

What happens when it stops?

03

**A learning exercise**

Becomes a long-running project.

What changed about the job?

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**Which assumptions from day one  
are still running your project?**

# Where will another agent help?



## Separate the questions.

Independent investigations  
Distinct artifacts  
Different evidence paths



## Overlap the waits.

A bounded job runs.  
Another useful task  
can move forward.

$A \rightarrow B \rightarrow C$

## Keep dependencies clear.

Shared state and ordered  
changes need coordination  
before more workers.

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Can you explain the boundary—and still review what comes back?

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A correction has to change the next action.

## Where does the fix live?

In the record—and in the next action?

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We notice a mistake

**Record it**

Keep the evidence.

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We decide what to change

→ **Repair the mechanism**

Owner, check, tool, or workflow.

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We encounter it again

→ **Observe the difference**

Did the next action change?

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A record preserves the lesson. A working mechanism carries it forward.

# Plan for the next handoff

One month

## Finish and hand over.

- Bound the outcome.
- Make checks and recovery repeatable.

Can another actor finish this?

Six months

## Continue through change.

- Preserve decisions and dependencies.
- Budget review and maintenance.

Can another session continue?

One year

## Survive replacement.

- Own services and migrations.
- Test restore and exit paths.

Can the project outlive its setup?

Plan near-term work in detail; name distant assumptions and revisit triggers.

# Who is doing the coordinating?



## Human-directed lanes

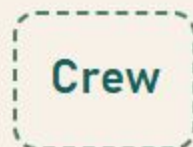
Assign work.

Read the evidence.

Integrate the result.

Who integrates the results?

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## A persistent crew

Shared tasks.

Durable memory.

Continuity across sessions.

What survives the session?

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## A supervised loop

Observe runtime state.

Act within a grant.

Check what changed.

Who notices and acts?

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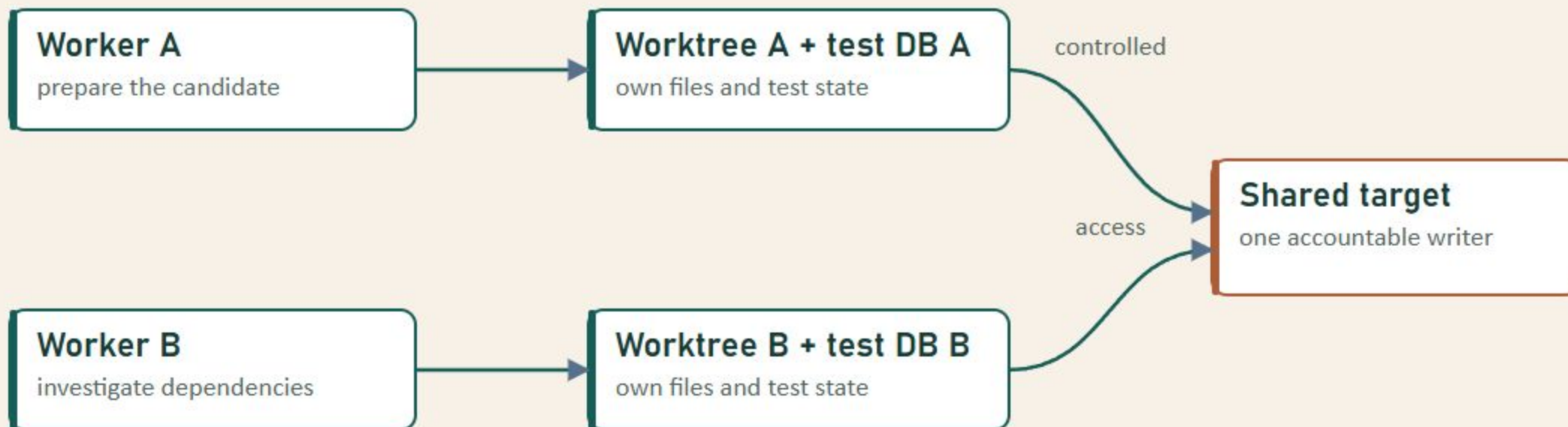
Coordination work moves. It never disappears.

# Give the worker a contract

| Service upgrade |                                                       | Preparation worker |
|-----------------|-------------------------------------------------------|--------------------|
| Outcome         | A reviewable upgrade candidate; consumers still work. |                    |
| Inputs          | Pinned revision, dependency list, acceptance checks.  |                    |
| Territory       | Own worktree and test environment.                    |                    |
| Authority       | Prepare and test. Production execution is separate.   |                    |
| Stop / budget   | Stop on unknown data migration or missing recovery.   |                    |
| Done when       | Candidate + evidence + limitations + next action.     |                    |

An assignment is a small operating agreement.

# Own every mutable boundary



Files, databases, ports, credentials, and targets each need an owner.

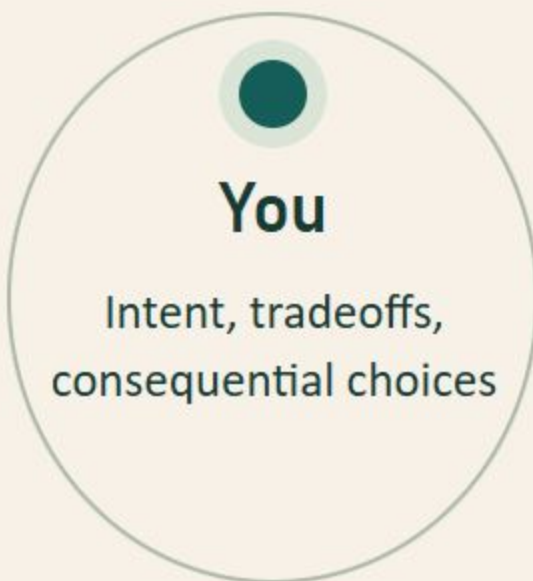
# Human attention belongs in the architecture.

Routine work

## Bounded grants

Target • action • limits

Revocation • evidence



## Keep challenge useful.

The agent can be wrong.

The human can be wrong.

Either can get stuck.

What reaches you  
**that should not?**

What should reach you  
**but does not?**

# Keep the history. Design the working view.

Experiments

Errors + corrections

Decisions + reasons

Receipts + provenance

**Durable history**

Ask

**What do I need  
to do this job?**

Identity • authority  
freshness • provenance

**Current task**

What is true now?

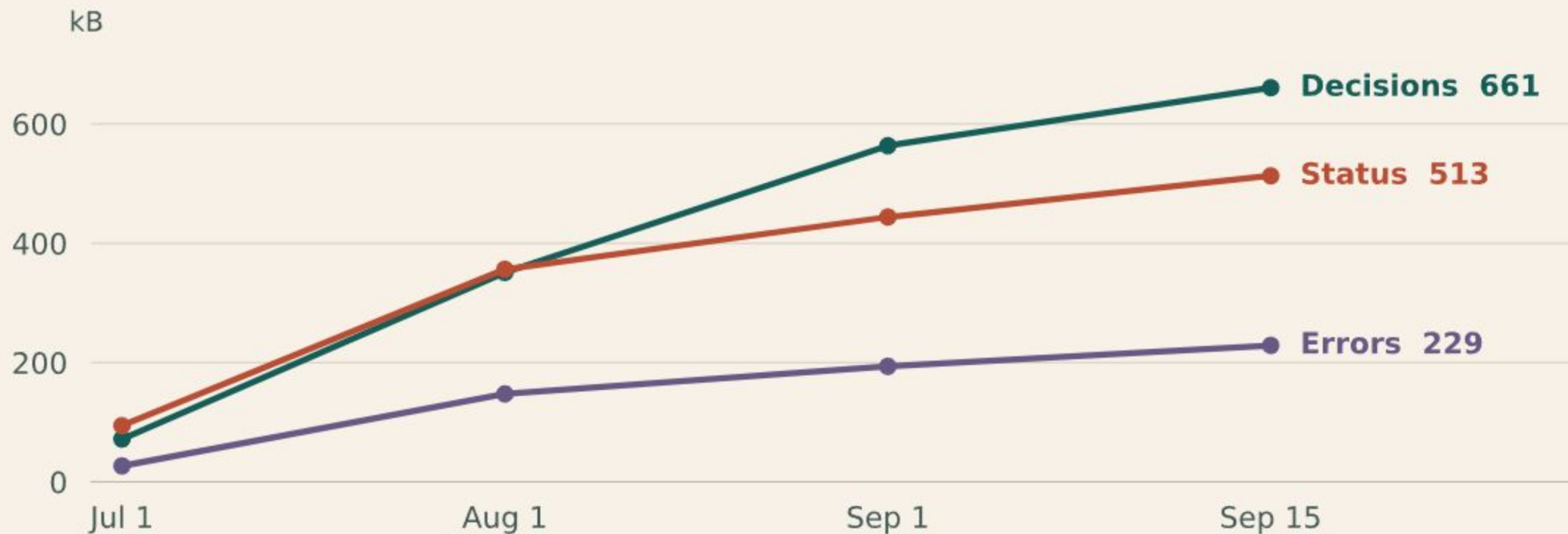
What can I change?

What happens next?

Link back to the evidence.

**Can you find what to do now  
without rereading everything that happened?**

# Keep the history. Design the working view.



One project, three files • decimal kB • snapshots before the labeled UTC dates

## Measure your required reading—and the time to find the next action.

Example view • Advance to the cold-pickup test

# Make the handoff executable

The worker disappears.

**Can the next actor  
continue?**

## Leave a usable state packet

- Current task, owner, and revision
- Evidence and last observed target state
- Pending decisions and granted authority
- Next action and recovery instructions
- Tools and access needed to perform them

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Test a cold pickup with only the durable record.

# Supervise the work that is running

|                    |                                     |
|--------------------|-------------------------------------|
| <b>Present</b>     | Process or session exists           |
| <b>Bound</b>       | Correct task, revision, environment |
| <b>Progressing</b> | New evidence or a clear blocker     |
| <b>Complete</b>    | Acceptance evidence is available    |

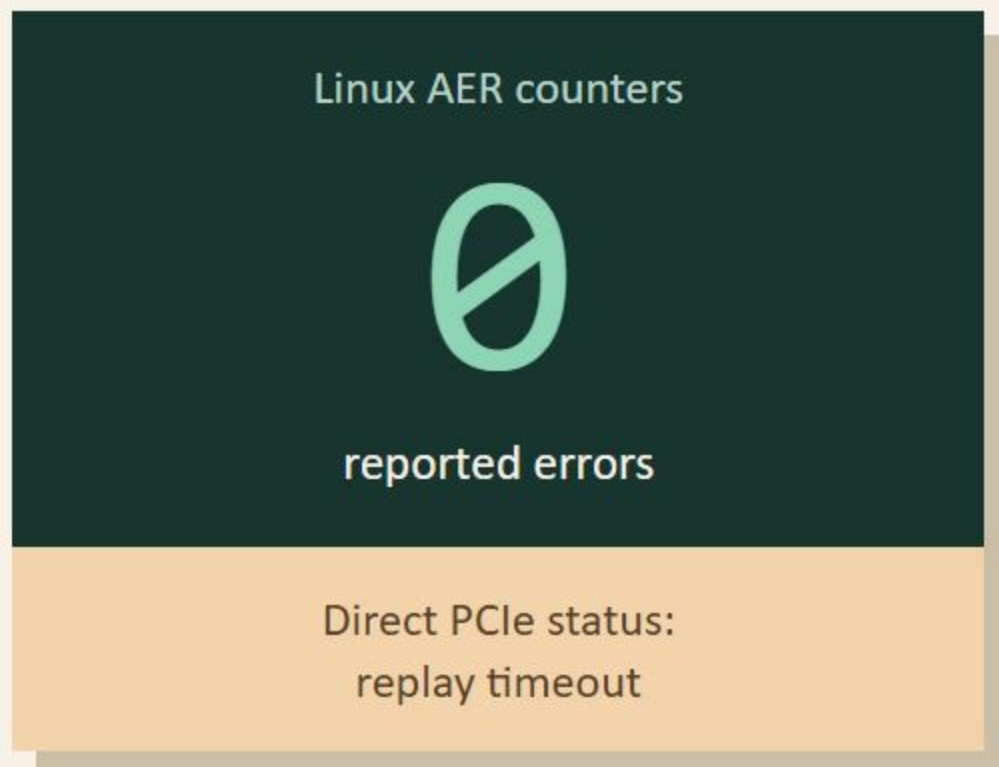
**Observe → decide → act → observe**

A reassignment is incomplete until the worker follows it.

A fresh state pass can give the human a useful re-entry point.

The supervisor's own actions need feedback.

# Could this check ever have failed?



**A quiet counter  
was not a  
clean path.**

Known good → pass   Known bad → fail

Revisit the raw receipt.  
Repair the check.

Test the check against the failure it claims to exclude.

# Complete the change

Illustrative replay • synthetic records • no live target

Hold

Correct

Recheck

Apply

Accept

Hold

## Dependency check fails

The candidate omits a utility required by another service.

Preserve the finding. Do not execute.

Advance to walk through the correction and acceptance.

# Complete the change

Illustrative replay • synthetic records • no live target

Hold

Correct

Recheck

Apply

Accept

Correct

## A new candidate is prepared

Repair the dependency plan; attach the revised artifact and recovery steps.

Earlier evidence stays attached to its earlier candidate.

Advance to walk through the correction and acceptance.

# Complete the change

Illustrative replay • synthetic records • no live target

Hold

Correct

Recheck

Apply

Accept

Recheck

## Fresh evidence passes

Repeat the consumer check and the deliberately broken control in staging.

Review the exact candidate before execution.

Advance to walk through the correction and acceptance.

# Complete the change

Illustrative replay • synthetic records • no live target

Hold

Correct

Recheck

**Apply**

Accept

Apply

## Execute the bounded grant

Record authorized intent and the attempt first. Apply the candidate, then observe and record the outcome.

If reporting is interrupted, observe the target before retrying.

Advance to walk through the correction and acceptance.

# Complete the change

Illustrative replay • synthetic records • no live target

Hold

Correct

Recheck

Apply

Accept

Accept

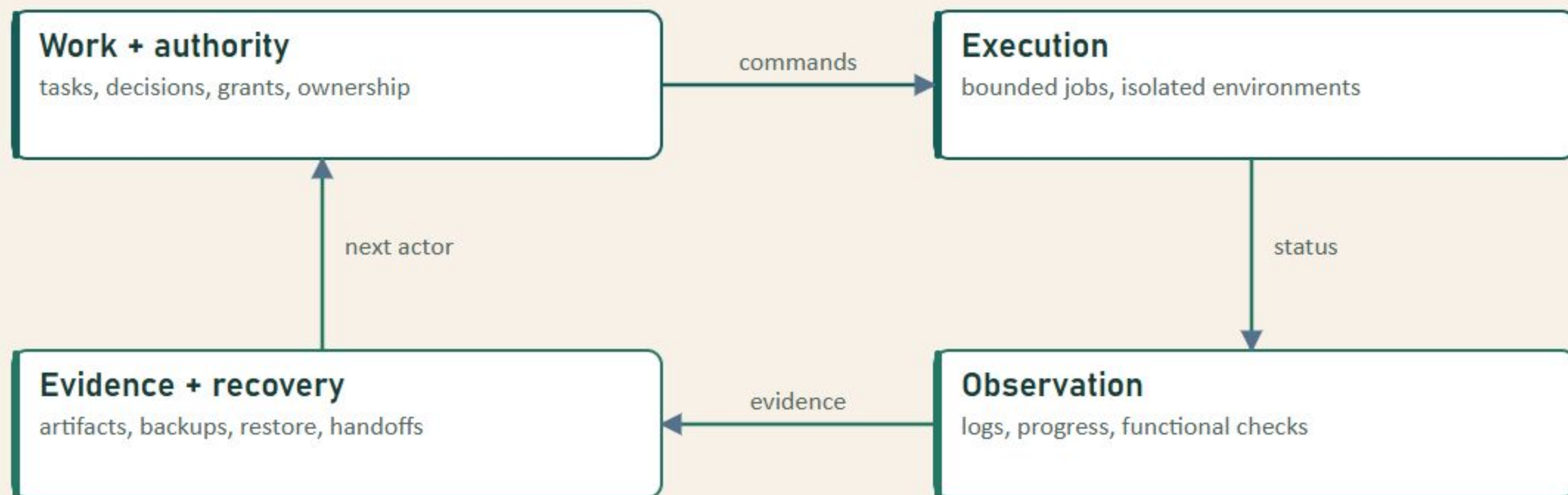
## Consumers work; the record agrees

The functional check passes, the deployed state is recorded, and acceptance is explicit.

A useful result, ready for the next actor.

Advance to walk through the correction and acceptance.

# Give each service a job



These are logical responsibilities, not a required machine per box.

# Make tomorrow-you a good teammate.

## 01 / ARRIVE

### Get your bearings.

#### Project status

Task + revision  
What changed  
Running jobs  
Needs a decision

One command or current page.  
Show when it was checked.

## 02 / WORK

### Give inputs a home.

#### One inbox

New material → next review  
Questions → one digest

Temporary context  
Hide after Friday

Name what interrupts now.  
Let temporary notes expire.

## 03 / LEAVE

### Leave a way back.

#### Next session

Changed: candidate + evidence  
Open: restore check  
Next: test recovery  
Still running: none

A short note to your next self.  
Keep the evidence linked.

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**Pick one friction point. Make the useful habit easier to do.**

# What should your project keep or change?

## Keep

### What earned its place

Evidence that can be revisited

Checks that expose mistakes

Clear ownership and recovery

## Change

### What gets in the way

Rules that never reach the workflow

Views nobody can keep current

Dispatch beyond review capacity

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After the change, ask:

**Can I operate it?**

**Can we finish useful work?**

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**A project you can operate—and enjoy.**

**More room  
to explore.  
A way back  
to the work.**

**Take one piece home.**

One habit: leave a way back.

One guardrail: bound the change.

One test: can a fresh actor continue?

Try it on a task you already care about.

# A lease is only part of ownership

Optional depth

## Claim

Check run state

Recognize duplicate requests

Reject a live competing lease

Record claimant and expiry

## After expiry

The old worker may still run.

The destination must reject stale authority or serialize consequential writes.

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A claim record, a queue entry, and an external effect solve different problems.

# Give state one authoritative home

Optional depth

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## Narrative

### Why and how

Decisions, explanations, handoffs, runbooks.

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## Transactional state

### Who owns what now

Claims, attempts, transitions, identities.

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## Derived views

### How we find and observe

Search, dashboards, summaries, telemetry.

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Preserve identity and provenance when information crosses stores.

# The same shape, different acceptance

Optional depth

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## Read-only audit

Pinned inventory

Re-runnable checks

Findings with limits

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## Experiment

Registered question

Inputs + environment

Result + interpretation

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## Service deployment

Authorized target

Functional checks

Observed state + recovery

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Choose the evidence that establishes the intended outcome.

# Choose tools by their responsibility

Optional depth

|                                          |                                           |
|------------------------------------------|-------------------------------------------|
| <b>Git + forge + CI</b>                  | Version, review, repeat checks            |
| <b>SQLite / PostgreSQL</b>               | Own structured state and transactions     |
| <b>Process manager / workflow engine</b> | Execute; add durable recovery when needed |
| <b>Files / object storage</b>            | Retain artifacts and restore evidence     |
| <b>Logs / OpenTelemetry pipeline</b>     | Observe work across services              |

A new component adds an operating obligation as well as a capability.

# References and questions to take home

Optional depth

## Official technical references

[Git: linked worktrees](#)

[PostgreSQL: queue-oriented locking](#)

[Temporal: activity idempotency](#)

[OpenTelemetry: collection and export](#)

## Test your own project

Can a fresh actor take over?

Can a check catch a known defect?

Can the target reject stale authority?

Can recovery work without the agent?